

#### **Reliance Capital Limited**

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January 22, 2016

**BSE Limited** 

Phiroze Jeejeebhoy Towers Dalal Street, Fort, Mumbai 400 001 BSE Scrip Code: 500111 **National Stock Exchange of India Limited** 

Exchange Plaza, 5<sup>th</sup> Floor, Plot No. C/1, G Block, Bandra Kurla Complex, Bandra (East), Mumbai 400 051 NSE Scrip Symbol: RELCAPITAL

Dear Sirs,

Re: Analysts Call

Further to our letter dated January 20, 2016, on the above, we wish to inform that an analysts call was held yesterday on the financial results of the Company for the quarter and nine months ended December 31, 2015.

We enclose the presentation made to the analyst on the financial performance of the Company.

Thanking you.

Yours faithfully,

For Reliance Capital Limited

V. R. Mohan

**President & Company Secretary** 

Encl: a/a



# Results for the quarter ended December 31, 2015

Investor Presentation

January 21, 2016



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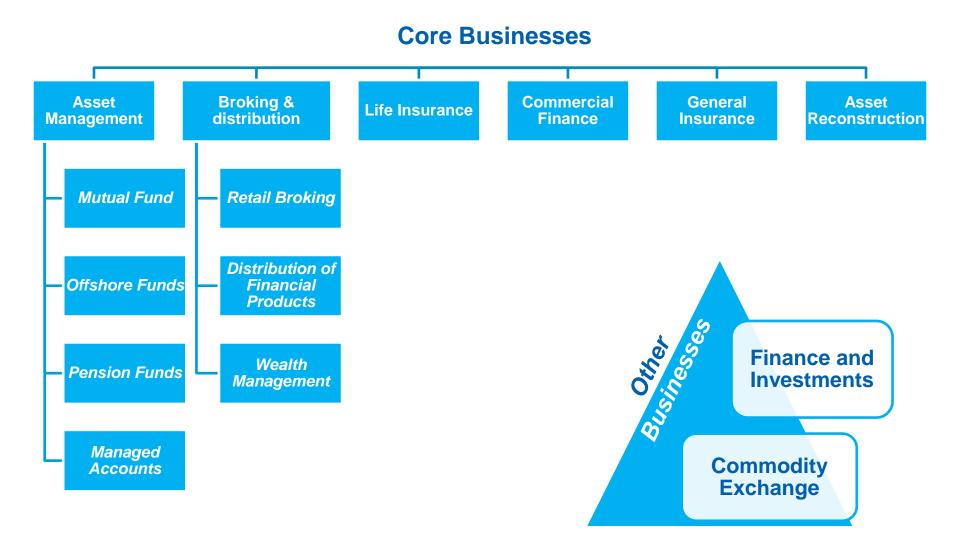
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# Overview - Strong Fundamentals





# **Amongst India's Largest Non Banking Financial Companies**



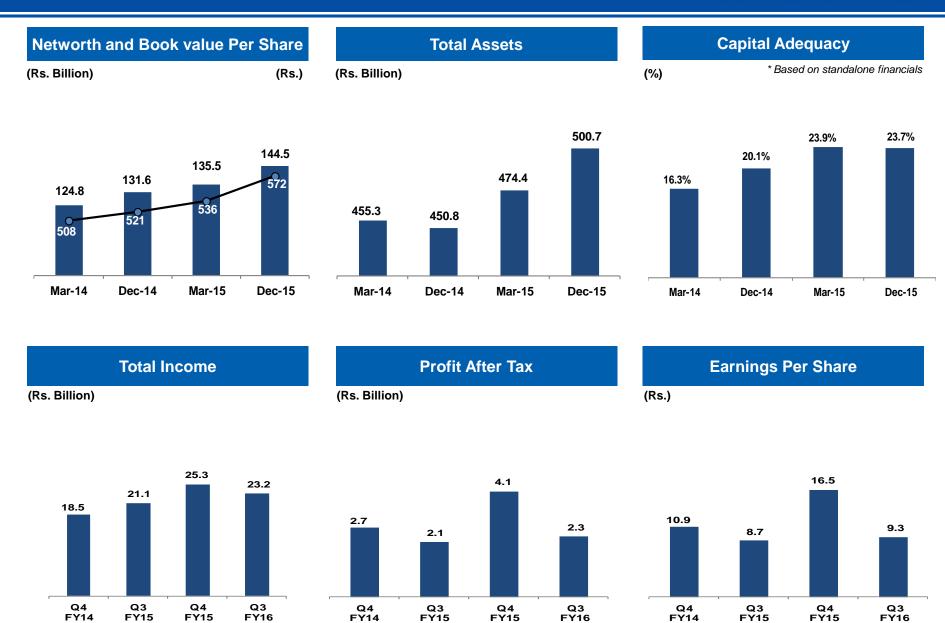
## **Key Performance Highlights**

FY15

FY15

FY16





\* Q4 FY15 results include one-time capital gains on stake sale in RCAM



# Net debt - equity ratio: 1.77

- CRISIL 'A1+'
  - Highest credit rating for short term borrowing program



- ICRA 'A1+'
  - Highest credit rating for short term borrowing program



- CARE 'AAA'
  - Highest credit rating for long term borrowing program

# Highest ratings for our borrowing programmes



# Reliance Life Insurance



## Amongst the Top 5 Private Sector Life Insurers in India

## Sustained market leadership

Maintained 5<sup>th</sup> rank in the private sector (Individual WRP for YTD Dec 2015)

Largest private player in the non-bancassurance space

Wide network with over 800 offices & 120,000 distribution touch points

Continues to add the highest number of agents amongst private players

### **Emphasis on stable and higher margin business**

Traditional business contributed 80% of Individual NBP (Q3 FY15 - 76%)

 New Par plans launched - further enhancing one of the strongest traditional products portfolios in the private sector

Average ticket size rose by 2%, despite fall in ULIP contribution

## Improvement in business quality, though topline falls

Persistency improved from 53% in Q3 FY15 to 57% in Q3 FY16

Renewal premium rose by 13% to Rs. 7.1 billion

Individual WRP decreased primarily due to:

Decline in ULIP sales due to focus on traditional business

Exit from TPD partnerships due to poor-quality business

**Key metrics - Q3 FY16** 

NB Premium: Rs. 2.8 billion

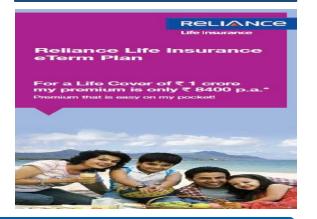
Individual WRP: Rs. 2.0 billion

Persistency: 57%

AUM: Rs. 160.4 billion

Policies in force (individual): 3 million

Solvency margin: 362%



1st bancassurance partner - Doha Bank licensed as a Corporate Agent of Reliance Life



## Nippon Life to increase its stake from 26% to 49% in Reliance Life Insurance

- Nippon Life will invest Rs. 22.7 billion for additional 23% stake in RLIC
- The transaction valued the business at approx. Rs. 100.0 billion
- The investment represents an implied EV multiple of over 3 times; highest for any private life insurer in India till date
- The transaction is expected to conclude in the current fiscal
- Nippon Life Insurance is the one of the largest life insurers in the world and the largest private life insurer in Asia and Japan; manages assets of over US\$ 520 billion

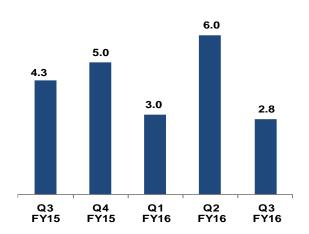
Proposed transaction has been approved by the Boards of both companies

## Financial Performance - Reliance Life Insurance



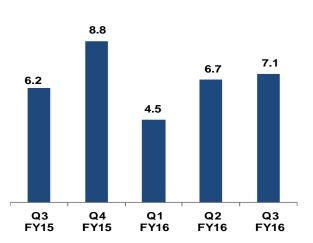


(Rs. Billion)



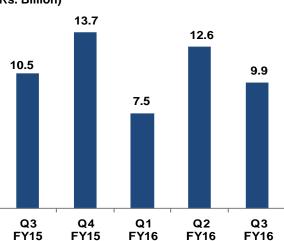
#### **Renewal Premium**

(Rs. Billion)



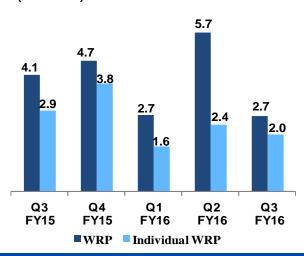
#### **Total Premium (net of reinsurance)**

(Rs. Billion)



#### **Weighted Received Premium**

(Rs. Billion)



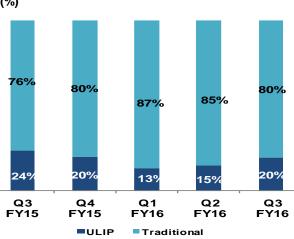
**Profit Before Tax** 

(Rs. Million) 395 352 151 87 77 Q4 Q1 Q2 Q3 Q3 FY16 FY15 FY15\* FY16 **FY16** \* Includes policyholders' surplus transferred to

shareholders' account

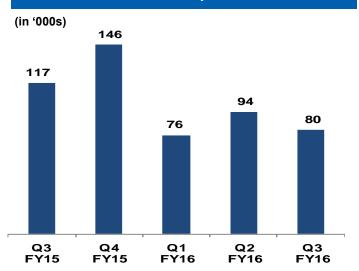
#### **Business Mix (Individual)**

(%)



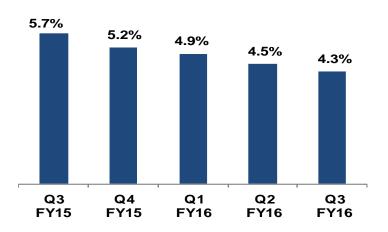




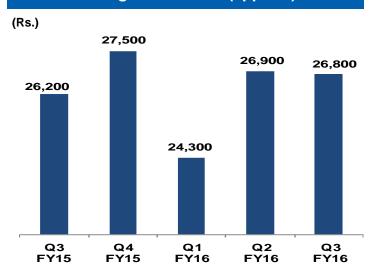


#### **Private Sector Market Share**

(%) (in terms of Individual WRP)

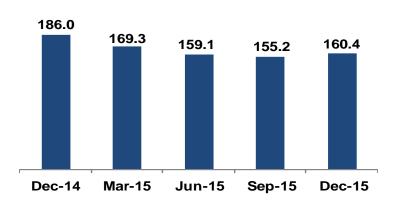


#### Average Ticket Size (approx.)



#### **Funds under Management**

(Rs. Billion)







## **Amongst the Top private Sector General Insurance Companies in India**

## **Market leadership**

Largest agency force in the private sector

7.5% market share in the private sector

## Continued emphasis on robust business model

Premium from online channels rose by 46% in Q3 FY16

Manual cover-notes reduced from 4.1% in Q2 FY16 to 3.9% in Q3 FY16

## **Building efficient and nationwide distribution footprint**

Wide network of over 125 branches

Agency force rose to over 19,300

#### Focus on profitable business

Emphasis on commercial lines and individual health segments

Q3 PBT of Rs. 153 million (+5%) after exceptional impact of Rs. 129 million due to Chennai Floods

**Key metrics - Q3 FY16** 

**GWP: Rs. 6.7 billion** 

Investments: Rs. 53.8 billion

PBT: Rs. 153 million

Combined ratio: 124%

**RoE: 6%** 

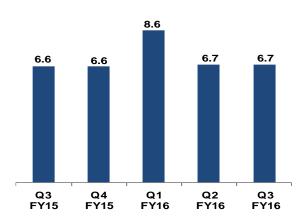


## **Financial Performance - Reliance General Insurance**



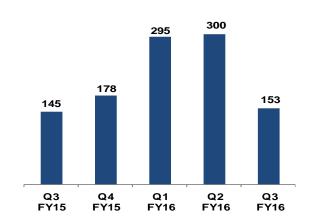


(Rs. Billion)



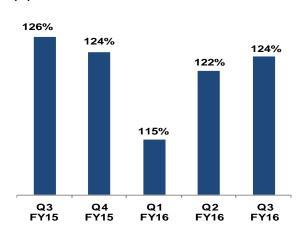
#### **Profit Before Tax**

(Rs. Million)

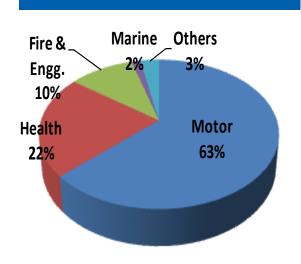


#### **Combined Ratio**

(%)

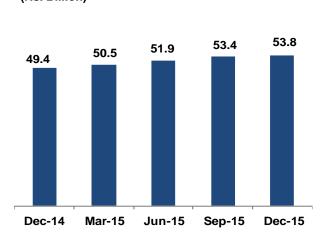


#### **Business mix**



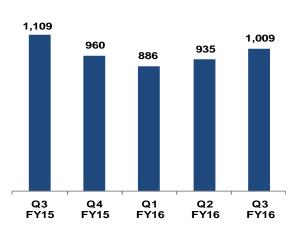
#### **Investment Book**

(Rs. Billion)



#### No. of policies issued

(in '000s)







## A leading financier in the SME segment

#### Focus on profitable business

NIM at 5.7%; return on equity at 17.0% (Q3 FY15 - 16.3%)

Disbursements in the quarter were Rs. 31.2 billion (+33%)

Gross NPAs remained stable at 2.6% as on December 2015

#### **Reliance Home Finance Limited**

AUM increased to Rs. 68.9 billion (+62%)

Disbursements rose to Rs. 9.2 billion (+23%) in Q3 FY16

Profit before tax was Rs. 332 million (+35%) in Q3 FY16

Return on equity at 15.8% (Q3 FY15 - 13%)

## **Building efficient and nationwide distribution footprint**

Present in 44 cities

Over 5,000 distribution partners across the country

Caters to over 72,400 customers

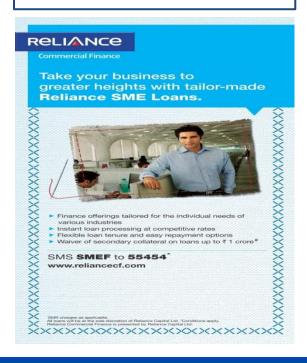
**Key metrics - Q3 FY16** 

Total income: Rs. 6.6 billion

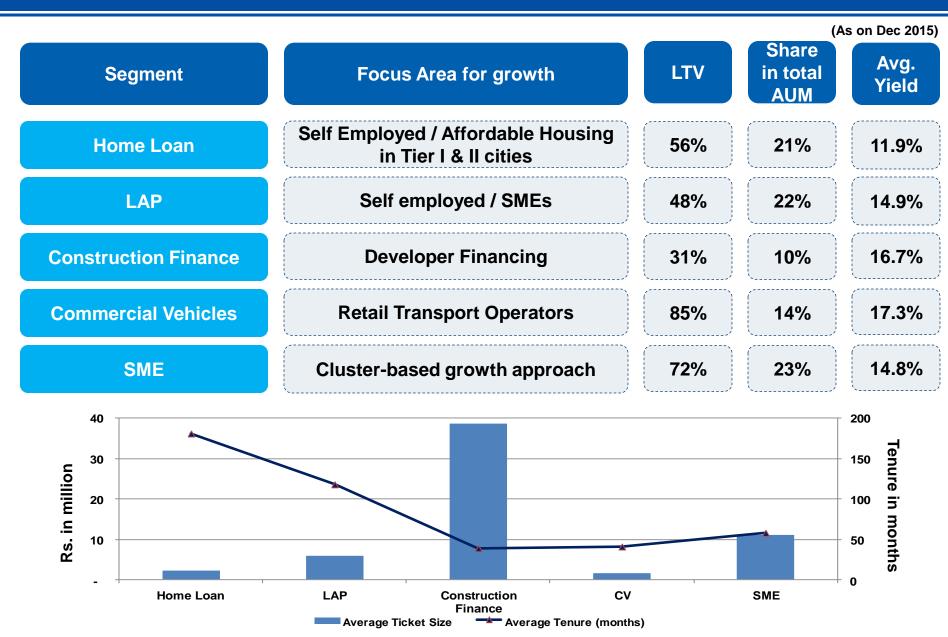
PBT: Rs. 1.1 billion

AUM: Rs. 219.4 billion

Gross NPAs: 2.6% (on 90 dpd basis)





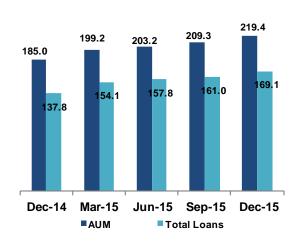


## **Financial Performance - Reliance Commercial Finance**



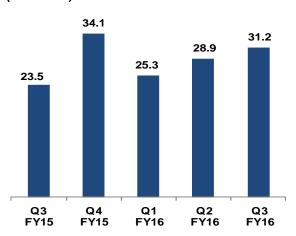
#### **AUM and Total Loan Portfolio**

(Rs. Billion)



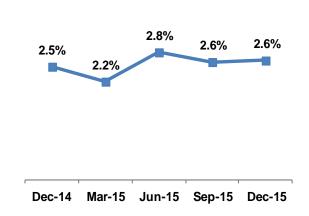
#### **Disbursements**

(Rs. Billion)



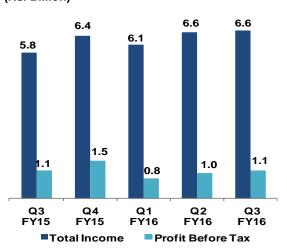
#### **Gross NPLs**

(%)



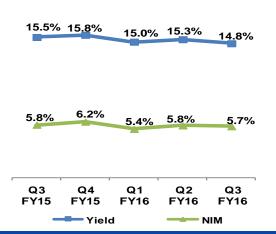
#### **Total Income and Profit Before Tax**

(Rs. Billion)



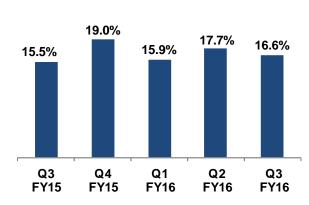
#### **Yield and Net Interest Margin**

(%)



#### Cost-to-income ratio

(%)









## **Amongst the Top 3 Mutual Funds in the country**

## Sustained market leadership

Mutual Fund industry - 11.7% market share

AAUM growth consistently above the Industry growth

## Continued focus on improving profitability

Profit before tax rose by 12%; return on equity at 25%

Equity AAUMs comprised of 33% of the overall AAUMs (Q3 FY15 - 31%)

#### Diversified AUM base; continued retail focus

Highest AUM in B15 category in the industry

Over 1.4 million SIP and STP folios as on December 31, 2015

Reliance Yield Maximiser AIF Scheme II become the first scheme to receive the highest rating from CRISIL and CARE in the AIF industry

## **Building efficient and nationwide footprint**

Nearly 170 customer touch points and 48,000 empanelled distributors

**Key metrics - Q3 FY16** 

Average AUM: Rs. 2.6 trillion

Average MF AUM: Rs. 1.6 trillion

Total Income: Rs. 3.4 billion

Profit before tax: Rs. 1.4 billion





## Nippon Life to increase its stake from 35% to 49% in RCAM

- Nippon Life will invest Rs. 12.0 billion for additional 14% stake to reach 49%
- Valued RCAM at approx. Rs. 85.4 billion largest FDI in Indian MF sector till date
- The transaction is expected to conclude before March 2016
- Transaction will take Nippon Life's investment in RCAM to Rs. 33.0 billion
- Nippon Life Insurance is the one of the largest life insurers in the world and the largest private life insurer in Asia and Japan; manages assets of over US\$ 520 billion

Proposed stake increase has been approved by the Boards of both companies



## RCAM to acquire Goldman Sachs' onshore asset management business in India

- RCAM to acquire all onshore MF schemes, including ETFs, of GSAM India, for Rs. 2.4 billion in an all-cash deal, subject to necessary regulatory approvals
- Goldman Sachs Asset Management (GSAM) recorded an AAUM of Rs. 68.5 billion for the quarter ended Dec 31, 2015 (incl. equity AUMs of Rs. 43.7 billion)
- The transaction is expected to conclude in FY16 and add over half a percent to RMF's overall market share
- Approval from the Competition Commission of India has been received
- Founded in 1988, Goldman Sachs Asset Management is part of The Goldman Sachs Group, Inc., which has over \$1.2 trillion in assets under supervision

Boards of both companies have approved the transaction



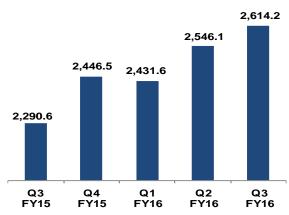


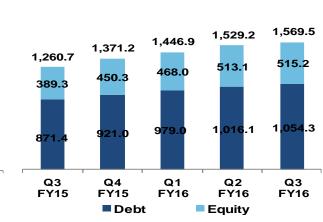
#### Average Mutual Fund AUMs\*

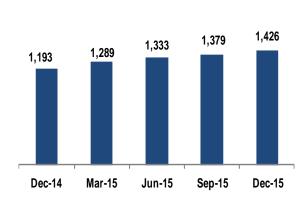
No. of SIPs and STPs

(Rs. Billion)

(In '000s)

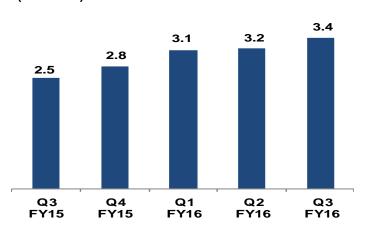




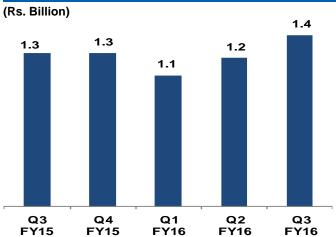


#### Total Income

(Rs. Billion)



## Profit Before Tax



\* average assets under management for the quarter



Broking and Distribution businesses



## Amongst the largest broking houses in the retail segment

## **Retail Broking**

- Average daily turnover of equity broking volumes rose by 11%, vis-à-vis decline of 13% in retail industry volumes
- Average daily turnover of commodity and currency broking volumes rose by 24% and 200% respectively

## **Wealth Management**

- Comprehensive product suite across asset classes integrated with multiasset class open architecture
- AUMs grew by 86% as on December 31, 2015

#### **Distribution**

- Extensive geographic footprint over 150 branches and approx. 900 customer touch points
- Total income declined due to exit from the insurance broking and money transfer businesses

**Key metrics - Q3 FY16** 

#### **Broking accounts**

- Equity: approx. 768,000
- Commodity: over 62,700

#### **Average Daily Turnover**

- Equities: Rs. 16.1 billion
- Commodities: Rs. 3.4 billion

Wealth Management AUM: Rs. 21.4 billion

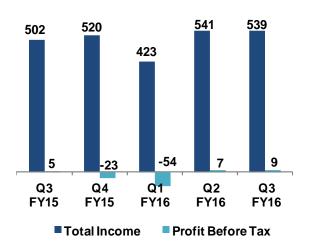


## **Financial Performance - Broking & Distribution**



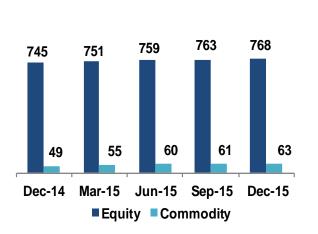


(Rs. Million)



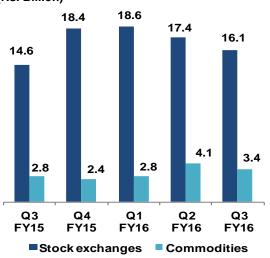
#### Equity and Commodity Broking Accounts

(in '000s)



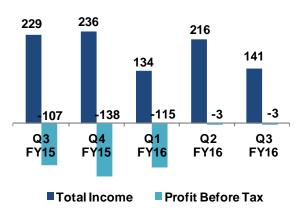
# Average Daily Turnover (Stock exchanges and Commodities)

(Rs. Billion)



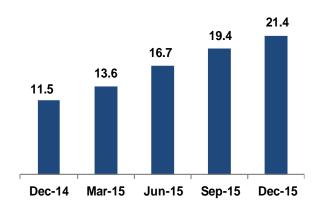
# Distribution Total Income & Profit Before Tax

(Rs. Million)



#### **Wealth Management AUM**

(Rs. Billion)







## Amongst the largest ARCs in the non-corporate segment

#### **Business philosophy**



Emphasis on bilateral deals with banks and works with the management of the NPA company for facilitating timebound solutions

#### **Financial summary**

AUM increased to Rs. 13.2 billion (+23%); focus continues to be on SME and retail assets

Total income increased to Rs. 72 million (+26%) in Q3 FY16

Profit before tax was Rs. 32 million; return on equity was 7% in Q3 FY16

### Conservative pricing strategy and an efficient recovery mechanism

Focus on distressed assets in the SME and retail segments

Total resolutions for the quarter were at Rs. 350 million

## **Financial Performance - RARC**



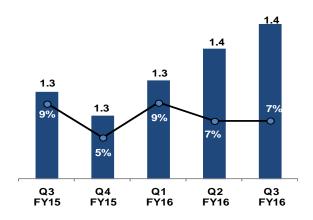


#### **Assets under Management**

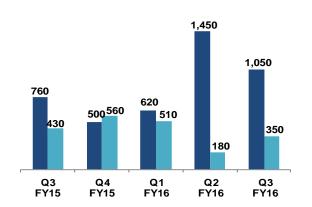
(Rs. Billion)

**Acquisitions and Resolutions** 

(Rs. Million)

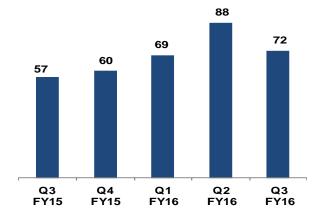






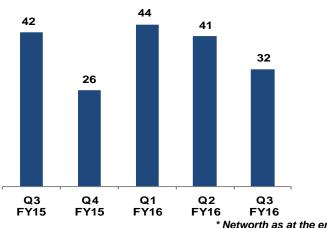
### Total Income

(Rs. Million)



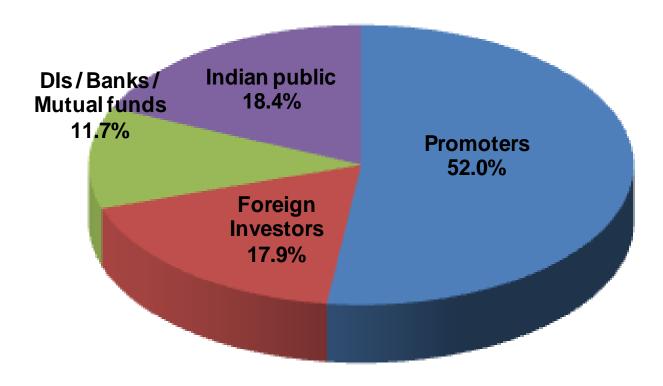
#### **Profit Before Tax**

(Rs. Million)





(As on December 31, 2015)



- Over 10 lakh shareholders
- Part of CNX Nifty Junior and MSCI Global Small Cap Index
- Traded in futures & options segment



Thank you



**Annexure** 



(Rs. Million)	Q3 FY16	Q3 FY15	Change (y-o-y)	Q2 FY16	Change (q-o-q)	FY 2015
Interest Income	10,990	9,461	16%	10,986	-	38,847
Capital Gains / Dividend	903	1,194	(24)%	791	14%	7,053
Premium Earned	6,642	6,558	1%	7,494	(11)%	27,501
Mgmt. & Advisory Fee	3,114	2,275	37%	3,057	2%	8,687
Brokerage & Comm.	531	738	(17)%	155	297%	3,032
Other Income	1,003	830	21%	1,126	(11)%	3,487
Total Income	23,184	21,055	11%	23,609	(1)%	88,608
Interest & Fin. Charges	7,084	6,667	7%	7,009	2%	26,423
Other Expenses	12,413	11,579	8%	12,991	(4)%	49,875
Total Expenses	19,497	18,245	8%	20,000	(2)%	76,298
Profit before tax	3,687	2,810	31%	3,610	2%	12,310
Net profit after tax	2,345	2,132	10%	2,501	(6)%	10,011



(Rs. Million)	Q3 FY16	Q3 FY15	Change (y-o-y)	Q2 FY16	Change (q-o-q)	FY 2015
First year premium	2,690	4,118	(35)%	5,629	(52)%	19,711
Single premium	158	203	(22)%	378	(58)%	986
Total New business premium	2,849	4,321	(34)%	6,007	(53)%	20,697
Renewal Premium	7,058	6,245	13%	6,729	5%	25,514
Total premium (net of reinsurance)	9,862	10,520	(6)%	12,629	(22)%	45,917
Profit before tax	77	395	(81)%	151	(49)%	1,352*
Total funds under management	160,381	185,995	(14)%	155,239	3%	169,274

<sup>\*</sup> Includes policyholders' surplus transferred to shareholders' account



(Rs. Million)	Q3 FY16	Q3 FY15	Change (y-o-y)	Q2 FY16	Change (q-o-q)	FY 2015
Gross Written Premium	6,679	6,580	1%	6,707	-	27,530
Profit / (loss) before tax	153	145	5%	300	(49)%	814
Investment book	53,801	49,397	9%	53,444	1%	50,483
Combined ratio	124%	126%	-	122%	-	121%
No. of policies issued (in million)	1.0	1.2	(13)%	0.9	8%	4.2



(Rs. Million)	Q3 FY16	Q3 FY15	Change (y-o-y)	Q2 FY16	Change (q-o-q)	FY 2015
Disbursements	31,187	23,505	33%	28,923	8%	104,422
Net Interest Income	2,235	1,930	16%	2,201	2%	8,044
Total Income	6,648	5,765	15%	6,574	1%	23,609
Interest expenses	3,977	3,419	16%	3,929	1%	13,909
Other expenses	1,104	892	24%	1,165	(5)%	4,047
Provisions	448	348	29%	465	(4)%	1,247
Profit before tax	1,120	1,107	1%	1,015	10%	4,406



(Rs. Million)	Q3 FY16	Q3 FY15	Change (y-o-y)	Q2 FY16	Change (q-o-q)	
Income	3,398	2,495	36%	3,157	8%	9,551
Expenses	1,990	1,235	61%	1,936	3%	5,002
Profit before tax	1,408	1,260	12%	1,221	15%	4,550
(Rs. Billion)	Dec 31,	, 2015 N	Mar 31, 2015	Dec 31,	2014	Mar 31, 2014
Debt	1,04	1.3	905.7	855.3	3	767.2
Equity	515	.2	450.3	389.3	3	245.9
Gold	13.	0	15.3	16.0		22.3
Managed Accounts	14.	7	15.6	16.3	}	15.1
Pension Funds	980	.7	993.9	938.	9	836.0
Offshore Funds	41.	1	60.4	70.8	}	49.7
Alternative Invst. Fund	8.2	2	5.3	3.9		-
Total AAUM	2,61	4.2	2,446.5	2,290	.6	1,936.2



# **Profit & Loss - Broking**

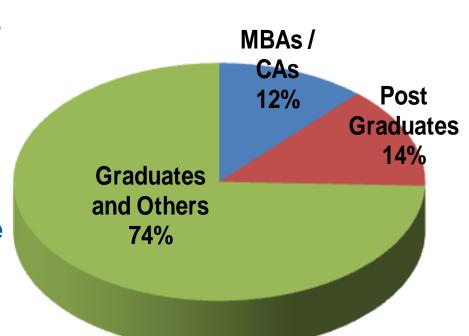
(Rs. Million)	Q3 FY16	Q3 FY15	Change (y-o-y)	Q2 FY16	Change (q-o-q)	FY 2015
Total Income	539	502	7%	541	-	1,868
Total expenses	530	497	7%	534	(1)%	1,814
Profit before tax	9	5	74%	7	27%	54

## **Profit & Loss - Distribution**

(Rs. Million)	Q3 FY16	Q3 FY15	Change (y-o-y)	Q2 FY16	Change (q-o-q)	FY 2015
Total Income	141	229	(38)%	216	(34)%	981
Total expenses	144	336	(57)%	219	(34)%	1,290
Profit before tax	(3)	(107)	-	(3)	-	(309)



- Approx. 17,100 employees
- 78% in Customer Facing roles
- Young workforce
- Post Graduates and
   Professionals form 26% of the total workforce
- Approx. 2,000 women employees



**Qualification profile** 

Young & vibrant workforce - average age of 34 years