

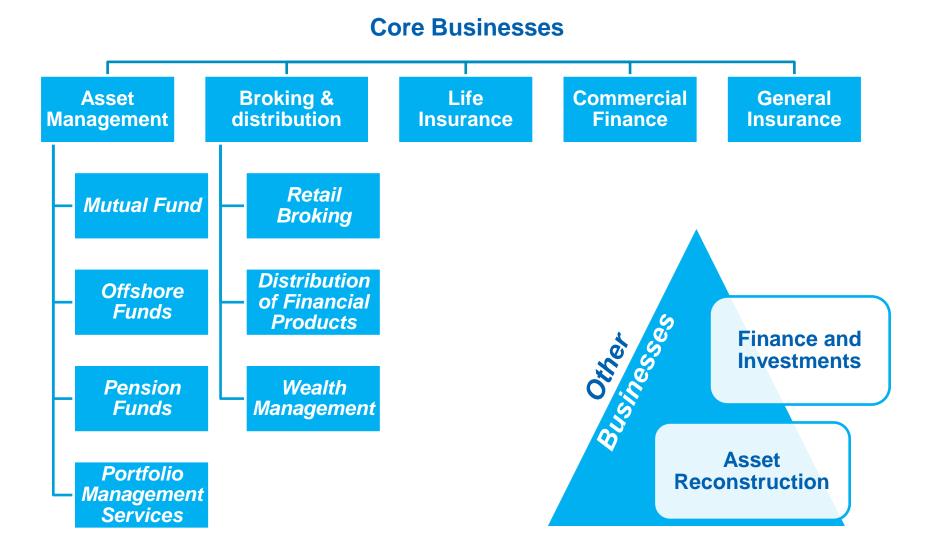
# Results for the quarter ended December 31, 2014

**Investor Presentation** 

February 12, 2015



# One of India's Leading Non-Banking Financial Services' Cos.

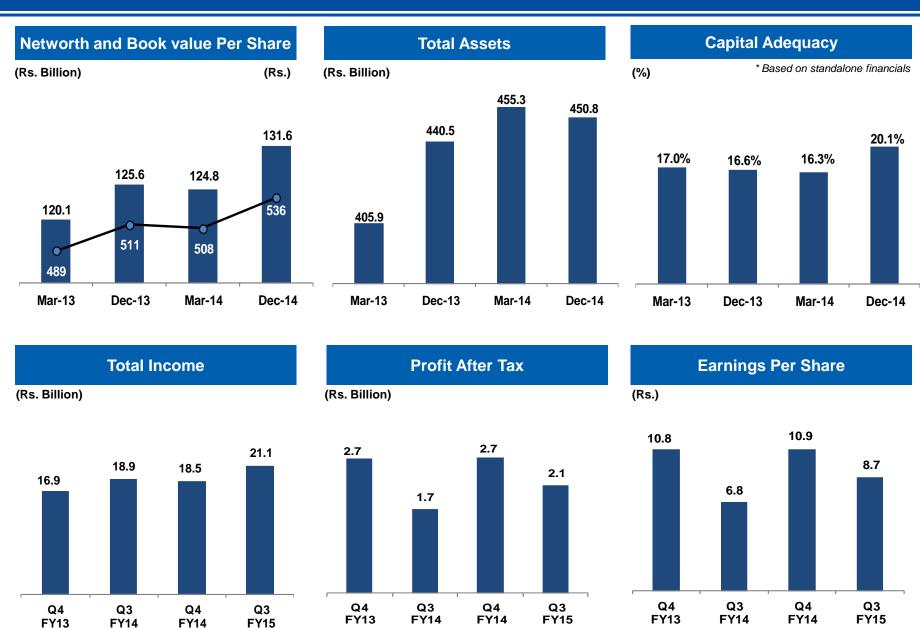


# Overview - Strong Fundamentals



# **Key Performance Highlights**

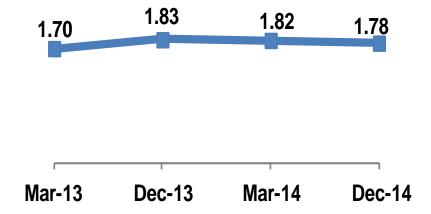






# Net debt - equity ratio: 1.78

- CRISIL 'A1+'
  - Highest credit rating for short term borrowing program
- ICRA 'A1+'
  - Highest credit rating for short term borrowing program
- CARE 'AAA'
  - Highest credit rating for long term borrowing program



Highest ratings for our borrowing programmes



# SMTB to take an initial 2.8% stake in RCAP through preferential allotment route

- SMTB to invest Rs. 3.7 billion for an initial 2.8% stake in Reliance Capital (investment at Rs. 530 per share, represents premium of 11%)
- Sumitomo Mitsui Trust Group is the 4<sup>th</sup> largest Japanese bank and Japan's largest financial institution managing assets of US\$ 682 billion
- SMTB and Reliance Capital will collaborate on opportunities, such as:
  - New Banking license (subject to applicable laws)
  - M&A solutions to the clients of both companies
  - RCAP to support SMTB's customers in their supply chain financing and advisory needs in India
  - SMTB to provide wide range of financial and other services to the Reliance Group companies in Japan and the Asia Pacific region



# Reliance Life Insurance



# **Amongst the Top 5 Private Sector Life Insurers in India**

# **Sustained market leadership**

Ranked 5<sup>th</sup> in the private sector (in terms of Individual WRP)

5% market share in the private sector

### **Strong growth momentum**

Total premium grew by 8% in the quarter

Average ticket size was over Rs. 26,200 (+28%)

### Focus on agency and proprietary channels

Nationwide network with over 900 offices and over 115,000 distribution touch points

# Focus on profitable business

Market share fell due to focus on individual premium as against Group business; 5% increase in Ind. WRP vis-à-vis industry decline of 32%

On a sequential basis, no. of policies sold rose by 6% in the quarter

Favourable business mix (non-par: 69% of individual new business) to support higher NB margin

**Key metrics - Q3 FY15** 

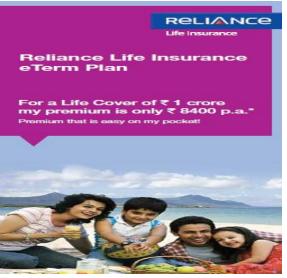
NB Premium: Rs. 4.3 billion

Individual WRP: Rs. 2.9 billion

Persistency: 59%\*

AUM: Rs. 186.0 billion

**Solvency margin: 412%** 



\* Persistency (on reducing balance basis) at 53%

### **Financial Performance - Reliance Life Insurance**



#### **New Business Premium**

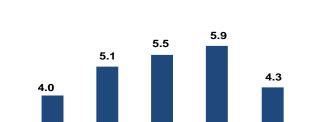
(Rs. Billion)

Q3

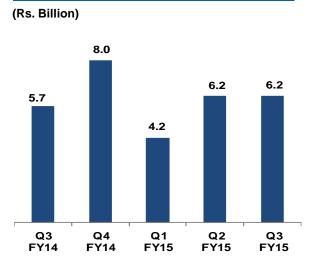
FY14

Q4

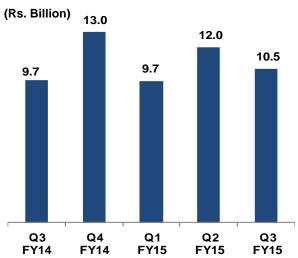
FY14



#### **Renewal Premium**



### **Total Premium (net of reinsurance)**



### **Weighted Received Premium**

Q1

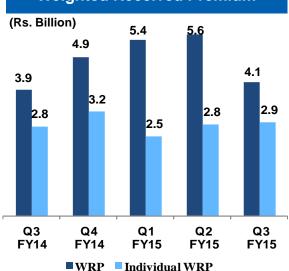
FY15

Q2

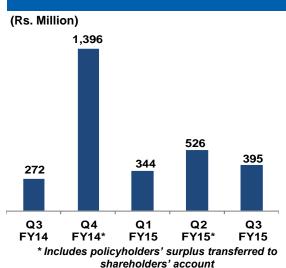
FY15

Q3

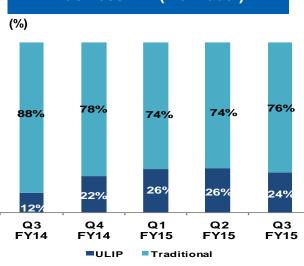
FY15



#### **Profit Before Tax**

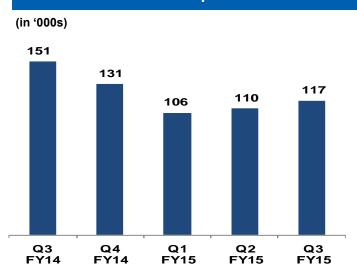


### **Business Mix (Individual)**



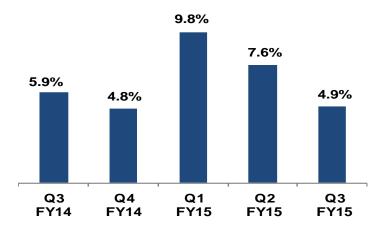




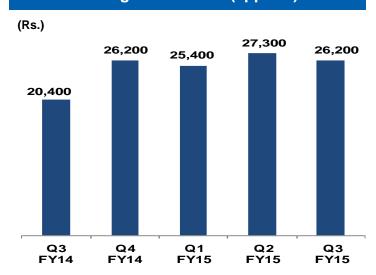


#### **Private Sector Market Share**

(%) (in terms of New Business Premium)

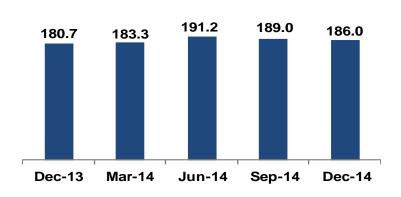


### **Average Ticket Size (approx.)**



### **Funds under Management**

(Rs. Billion)







# **Amongst the Top 5 private Sector General Insurance Companies in India**

# **Market leadership**

Ranked 5<sup>th</sup> in the private sector (in terms of Gross Premium)

7.5% market share in the private sector

### Continued emphasis on robust business model

No. of policies sold rose to 1.2 million in Q3 (+24%)

Manual cover-notes reduced from 9% to 5%

### **Building efficient and nationwide distribution footprint**

Wide network of over 125 branches

Intermediaries rose to over 16,400

# Focus on profitable business

Emphasis on commercial lines and individual health segments

Online sales: Gross premium rose by 12%; total policies sold increased by 76%

**Key metrics - Q3 FY15** 

**GWP: Rs. 6.6 billion** 

Investments: Rs. 49.4 billion

PBT: Rs. 145 million

Combined ratio: 126%

**RoE: 6%** 

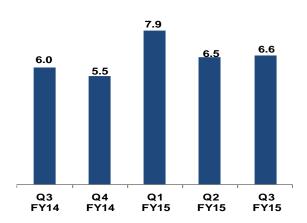


# **Financial Performance - Reliance General Insurance**



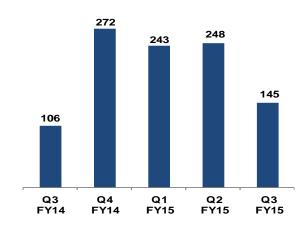
#### **Gross Written Premium**

(Rs. Billion)



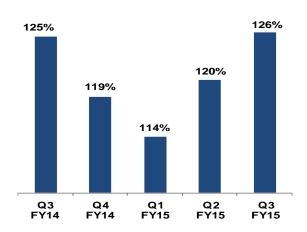
### **Profit Before Tax**

(Rs. Million)



### **Combined Ratio**

(%)



#### **Business mix**

Fire & Marine Others
Engg. 1% 9%

8%
Health
18%

Motor
64%

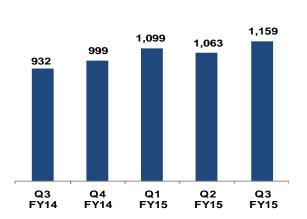
### Investment Book

(Rs. Billion)



#### No. of policies issued

(in '000s)







# A leading financier in the SME segment

### Focus on profitable business

NIM at 5.8%; return on equity at 16%

PBT rose by 6% in Q3, driven by higher yields in the SME segment

Securitised loans of Rs. 7.8 billion in the quarter

# High quality portfolio through robust credit appraisal and risk management practices

Strong underwriting processes - six levels of underwriting hierarchy

Cash-flow based lending vs. Asset-backed lending

Risk management through robust risk management framework, and use of technology and automation

In Q3, increase in gross NPAs was mainly due to stress in the CV assets

## **Building efficient and nationwide distribution footprint**

Present in 43 cities

Over 5,000 distribution partners across the country

Caters to over 69,400 customers

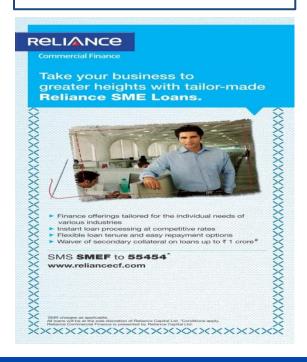
**Key metrics - Q3 FY15** 

Total income: Rs. 5.8 billion

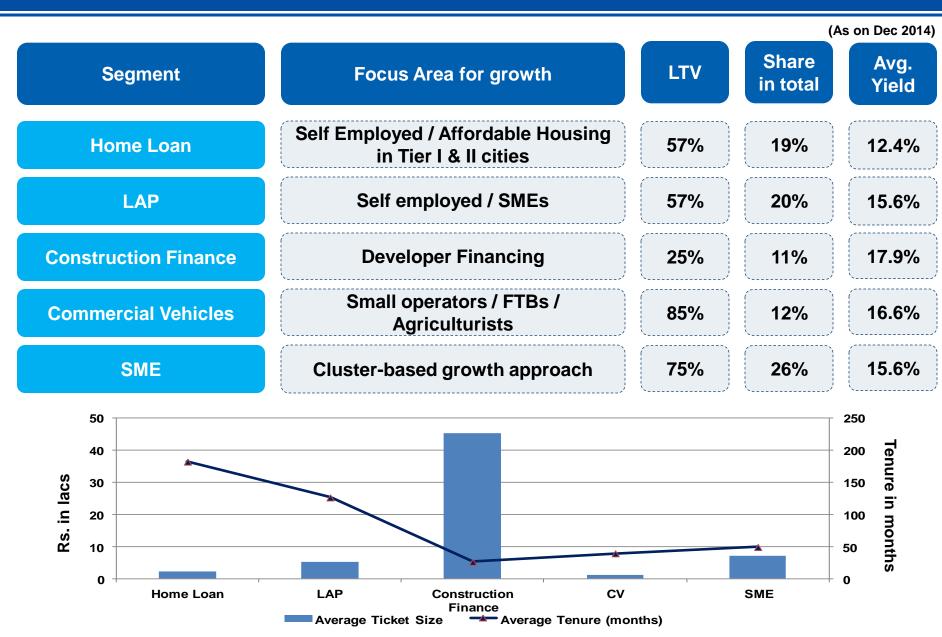
PBT: Rs. 1.1 billion

AUM: Rs. 185.0 billion

Gross NPAs: 2.5% (90-day DPD)



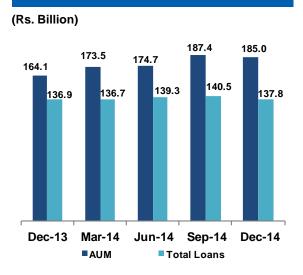




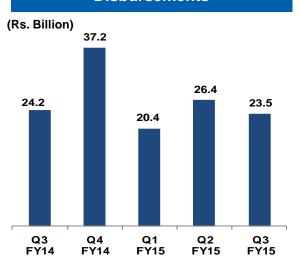
# Financial Performance - Reliance Commercial Finance



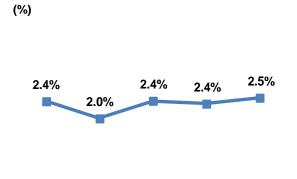




#### **Disbursements**



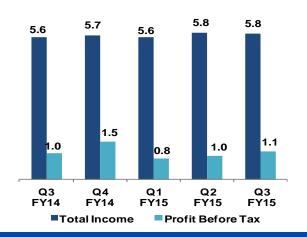
**Gross NPLs** 





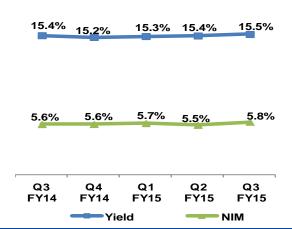
#### **Total Income and Profit Before Tax**

(Rs. Billion)



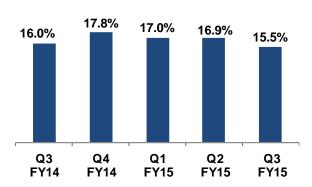
### **Yield and Net Interest Margin**

(%)



#### Cost-to-income ratio

(%)





# Plans for expanding our Housing Finance and Commercial Finance business



With the improved business environment, Reliance Capital plans to significantly grow its Housing Finance and Commercial Finance loan assets



The company, in line with the past, has made certain management determinations in calculation of capital adequacy, as is reflected in audited financial statements such as:

- provisions for diminution in value of investments;
- treatment of redemption premium for certain investments; and
- exposures to subsidiaries / associate entities (including definition of associate entities)



and the Company is required to strengthen its capital adequacy as per applicable requirements by March 31, 2015 in order to:

- achieve the above objectives:
- increase balance sheet size / increase borrowings from existing levels; and
- consider new lines of business

### Actions planned to improve capital adequacy



Stake sale in the Life Insurance business (as and when limits for foreign ownership are raised from 26% to 49%)



Stake sale in the General Insurance business up to 26% in the near future and up to 49% (as and when the limits for foreign ownership are raised from 26% to 49%)



Stake sale in the Asset Management business over a period of time



Reduction in the proprietary investment book



Capital raising via QIP and / or preferential allotment to strategic investors







# **Amongst the Top 3 Mutual Funds in the country**

# Sustained market leadership

Mutual Fund industry - 11.4% market share

Amongst the Top 3 players in the debt and equity segments

## **Continued focus on improving realisations**

Profit before tax rose by 49% in the quarter

Return on equity at 27% (Q3 FY14 - 19%)

### **Diversified AUM base; continued equity focus**

20% of total AUM from 'beyond top 15 cities' category

Equity AAUMs comprised of 31% of the overall AAUMs

# **Building efficient and nationwide footprint**

Conducted nearly 700 Investor Awareness Programs

Over 170 customer touch points and 45,000 empanelled distributors

**Key metrics - Q3 FY15** 

Average AUM: Rs. 2.3 trillion

Average MF AUM: Rs. 1.3 trillion

Total Income: Rs. 2.5 billion

Profit before tax: Rs. 1.3 billion



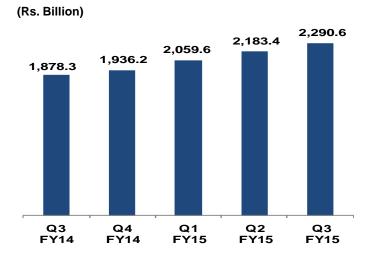


# Nippon Life to increase its stake from 26% to 49% in RCAM

- Nippon Life to invest Rs. 6.6 billion for additional 9% stake in first tranche to reach 35%
- Valued RCAM at approx. Rs. 73.0 billion largest FDI in Indian MF sector till date
- Option to increase its stake further by an additional 14% in tranches
- Boards of Directors of both companies have approved the transaction, subject to regulatory approvals
- Nippon Life Insurance is the 7<sup>th</sup> largest life insurer in the world and the largest private life insurer in Asia and Japan; manages assets of approx. US\$ 500 billion

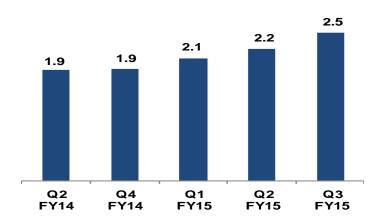


### **Average Assets under Management**



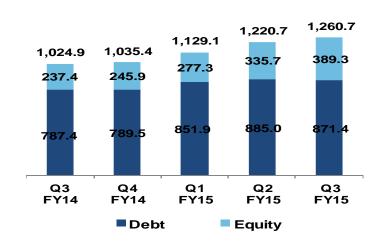
### **Total Income**

(Rs. Billion)

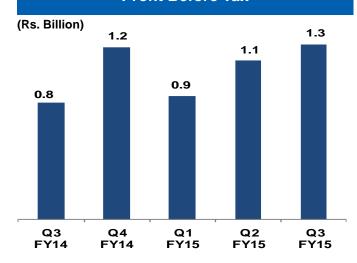


### **Average Mutual Fund AUMs**

(Rs. Billion)



#### **Profit Before Tax**





Broking and Distribution businesses



# Amongst the largest broking houses in the retail segment

# **Retail Broking**



Average daily turnover of equity broking volumes rose by 15%



Currency volumes registered growth of 24%

### **Wealth Management**



Comprehensive product suite across asset classes integrated with multiasset class open architecture



AUMs grew by 152% as on December 31, 2014

### **Distribution**



Extensive geographic footprint - over 170 branches



Income declined due to exit from the insurance broking and sale of gold coins businesses

**Key metrics - Q3 FY15** 

### **Broking accounts**

Equity: approx. 745,000

■ Commodity: over 48,600

### **Average Daily Turnover**

■ Equities: Rs. 14.6 billion

Commodities: Rs. 2.8 billion

Wealth Management AUM: Rs. 11.5 billion



# **Financial Performance - Broking & Distribution**

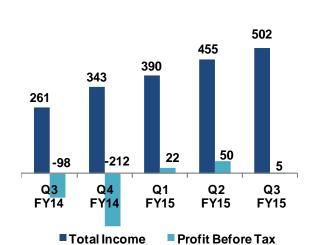


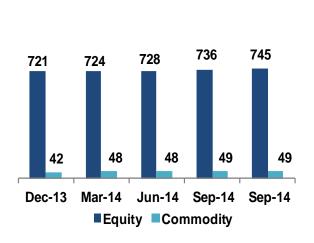


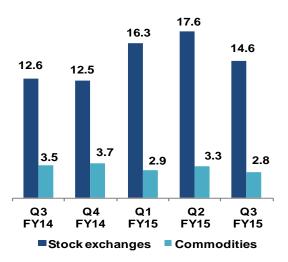
Equity and Commodity
Broking Accounts
(in '000s)

Average Daily Turnover (Stock exchanges and Commodities)

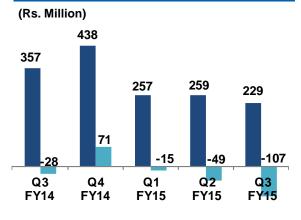
(Rs. Billion)







# Distribution Total Income & Profit Before Tax

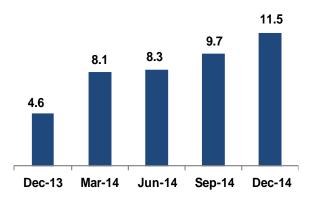


■ Profit Before Tax

■Total Income

### **Wealth Management AUM**

(Rs. Billion)

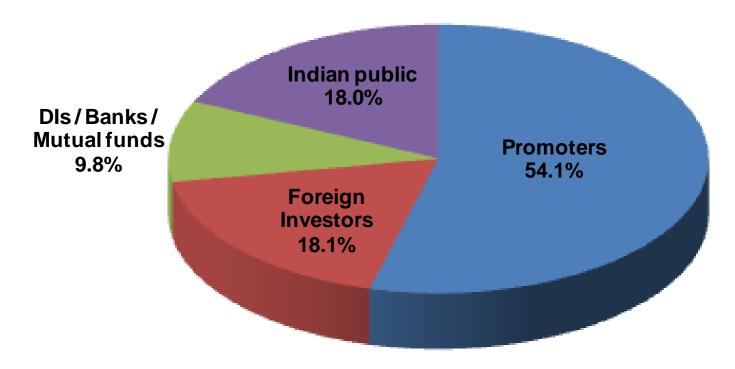






- Reliance ARC is in the business of acquisition, management and resolution of distressed debt / assets
- The business also focuses on bilateral deals with banks and works with the management of the NPA company for facilitating time bound solutions
- As on December 31, 2014, the assets under management was at Rs. 10.8
   billion an increase of 61%
- The profit before tax rose by 139% to Rs. 39 million

(As on December 31, 2014)



- 1 million retail shareholders
- Constituent of CNX Nifty Junior and MSCI India
- Traded in futures & options segment



Thank you



**Annexure** 



(Rs. Million)	Q3 FY15	Q3 FY14	Change (y-o-y)	Q2 FY15	Change (q-o-q)	FY 2014
Interest Income	9,461	9,551	(1)%	9,896	(4)%	36,814
Capital Gains / Dividend	1,194	350	241%	1,007	19%	1,521
Premium Earned	6,558	5,994	9%	6,481	1%	24,372
Mgmt. & Advisory Fee	2,274	1,702	34%	1,967	16%	6,991
Brokerage & Comm.	738	636	16%	789	(6)%	2,664
Other Income	829	658	26%	705	18%	3,079
Total Income	21,053	18,892	11%	20,845	1%	75,441
Interest & Fin. Charges	6,667	6,285	6%	6,603	1%	25,011
Other Expenses	11,579	10,495	10%	11,610	-	41,960
Total Expenses	18,245	16,780	9%	18,213	-	66,971
Profit before tax	2,808	2,112	33%	2,632	7%	8,470
Net profit after tax	2,132	1,661	28%	2,175	(2)%	7,465



(Rs. Million)	Q3 FY15	Q3 FY14	Change (y-o-y)	Q2 FY15	Change (q-o-q)	FY 2014
First year premium	4,118	3,862	7%	5,560	(26)%	18,363
Single premium	203	150	36%	303	(33)%	977
Total New business premium	4,321	4,012	8%	5,863	(26)%	19,340
Renewal Premium	6,245	5,747	9%	6,230	-	23,494
Total premium (net of reinsurance)	10,520	9,713	8%	11,984	(12)%	42,567
Profit before tax	395	272	45%	526*	(25)%	3,589*
Total funds under management	185,995	180,727	3%	188,969	(2)%	183,278

<sup>\*</sup> Includes policyholders' surplus transferred to shareholders' account



(Rs. Million)	Q3 FY15	Q3 FY14	Change (y-o-y)	Q2 FY15	Change (q-o-q)	FY 2014
Gross Written Premium	6,580	5,994	10%	6,481	2%	24,417
Profit / (loss) before tax	145	106	37%	248	(41)%	641
Investment book	49,397	37,318	32%	47,343	4%	38,427
Combined ratio	126%	125%	-	120%	-	119%
No. of policies issued (in million)	1.2	0.9	24%	1.1	9%	3.7



(Rs. Million)	Q3 FY15	Q3 FY14	Change (y-o-y)	Q2 FY15	Change (q-o-q)	FY 2014
Disbursements	23,505	24,171	(3)%	26,386	(11)%	98,039
Net Interest Income	1,930	1,826	6%	1,849	4%	7,069
Total Income	5,765	5,625	2%	5,797	(1)%	22,100
Interest expenses	3,419	3,274	4%	3,571	(4)%	13,308
Other expenses	892	900	(1)%	978	(9)%	3,619
Provisions	348	405	(14)%	293	19%	877
Profit before tax	1,107	1,046	6%	954	16%	4,295



(Rs. Million)	Q3 FY15	Q3 FY14	Change (y-o-y)	Q2 FY15	Change (q-o-q)	FY/1114
Income	2,495	1,879	33%	2,235	12%	7,749
Expenses	1,235	1,036	19%	1,093	13%	4,228
Profit before tax	1,260	843	49%	1,142	10%	3,521
(Rs. Billion)	Dec 31	, 2014	Mar 31, 2014	Dec 31,	2013	Mar 31, 2013
Debt	855	.3	767.2	764.	0	644.7
Equity	389	.3	245.9	237.	4	271.9
Gold	16.	0	22.3	23.5	5	29.3
Managed Accounts	16.	3	15.1	14.5	5	14.7
Pension Funds	938	.9	836.0	791.	4	707.6
Offshore Funds	70.	8	49.7	47.4	ļ.	63.2
Alternative Invst. Fund	3.9	9	-	-		-
Total AAUM	2,29	0.6	1,936.2	1,878	.3	1,731.3



# **Profit & Loss - Broking**

(Rs. Million)	Q3 FY15	Q3 FY14	Change (y-o-y)	Q2 FY15	Change (q-o-q)	FY 2014
Total Income	502	261	92%	455	10%	1,385
Total expenses	497	359	38%	405	23%	1,614
Profit before tax	5	(98)	-	50	(90)%	(229)

# **Profit & Loss - Distribution**

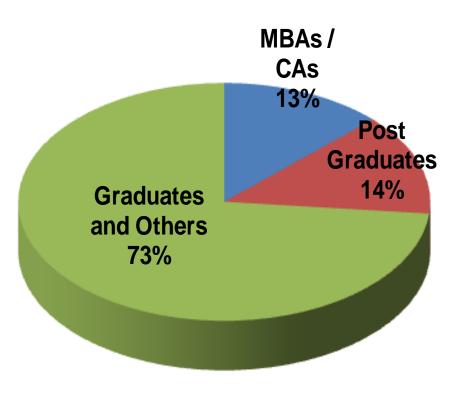
(Rs. Million)	Q3 FY15	Q3 FY14	Change (y-o-y)	Q2 FY15	Change (q-o-q)	FY 2014
Total Income	229	357	(36)%	259	(12)%	1,447
Total expenses	336	385	(13)%	309	9%	1,419
Profit before tax	(107)	(28)	-	(49)	-	28



- ~18,200 employees
- ~75% in Customer Facing roles
- Young workforce
- Post Graduates and
   Professionals form over 26%
   of the total workforce

Over 2,000 women employees





Young & vibrant workforce - average age of 33 years